

**CYPRESS COUNTY
2015 BUDGET**

*FINAL APPROVED -
2014-12-16*

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EXECUTIVE SUMMARY

The Municipal Government Act requires Council to adopt a budget for each calendar year. This document provides the supporting information for the 2015 Final Budget.

Budget Summary

Municipal governments are required by law to have balanced budgets. Current revenue must be sufficient to support current expenditures.

	2014 Budget	2015 Budget	\$chg/15	%chg/15
<u>Revenues and Transfers by Object</u>				
Property taxes	19,739,541	23,226,794	3,487,253	17.67%
Special levies	215,700	209,570	(6,130)	-2.84%
User fees and sale of goods	1,523,550	1,630,550	107,000	7.02%
Government Transfers	4,576,805	8,008,005	3,431,200	74.97%
Penalties	60,000	60,000	-	0.00%
Investment Income	1,197,000	1,199,000	2,000	0.17%
Licenses, permits, fines	72,000	72,000	-	0.00%
Transfer (Reserves)	-	150,000	150,000	0.00%
Other revenue	42,000	462,000	420,000	1000.00%
	27,426,596	35,017,919	7,591,323	27.68%
<u>Expenditures and Transfers by Object</u>				
Salaries, wages and benefits	5,546,779	6,180,450	633,671	11.42%
Contracted and general services	6,155,950	6,544,860	388,910	6.32%
Purchases from other government	1,301,000	1,337,550	36,550	2.81%
Materials, goods, supplies and utilities	3,989,650	4,189,450	199,800	5.01%
Grants to Individuals/Organizations	602,110	1,363,120	761,010	126.39%
Transfers to Capital Fund	4,323,700	7,725,000	3,401,300	78.67%
Transfers to Reserves	5,500,807	6,690,391	1,189,584	21.63%
Long-term Debt	6,600	987,098	980,498	14856.03%
	27,426,596	35,017,919	7,591,323	27.68%
Depreciation	5,554,313	5,717,954	163,641	2.95%
(Excess) of revenues and transfers over expenditures and transfer:				
	-	0	0	0.00%

Revenues

Property taxes continue to be the most significant source of revenue for the County, representing 62% of total budgeted revenues and transfers for 2015. The 2015 municipal mill rates proposed are 4.4064 for farmland, 3.3064 for residential and 4.6500 for non-residential properties. The County's non-residential mill rate is below average and its residential mill rate is above average when compared with other rural municipalities.

Significant government transfers include \$4,200,000 in MSI capital and \$3,352,000 in other grant revenues that will be recorded for the Regional Dunmore/Irvine/Walsh waterline and road construction projects.

- Increase of \$150,000 for the Suffield drainage project that was not complete in 2014
- Increase of \$25,000 for chargeback for fire services
- Increase of \$31,000 for related sewer fees charged to customers

Expenditures

Apart from the many smaller increases and decreases in expenditures are the following significant changes expected for 2015:

- Increase of \$653,000 in principal payment due on long-term debt for regional waterline loan
- Increase of \$327,400 in interest on long-term debt for the loan taken out for the regional waterline
- Increase of 4.5 positions for a total cost of \$400,000
- Increase of \$85,000 for three contract grader routes
- Increase of \$173,000 for transfers to capital fund to road construction projects
- Increase of \$160,000 for orthophotography project
- Increase of \$60,000 for engineering drainage plan in Dunmore
- Increase of \$36,000 for the increase of \$5/per capita for recreation use for a total of \$40/capita
- Increase of \$700,000 for contribution to City of Medicine Hat's Regional Event Centre

Reserve Funds Summary

Reserves is one component of the County's accumulated surplus. Accumulated surplus represents the County's net worth or resources available to provide future needs. Reserves identify surplus funds for a specified future purpose as set by Council.

The County establishes specific reserve funds to provide for emergent financial needs, stabilize tax rates, set aside funds for the replacement of equipment, machinery, vehicles, infrastructure and facilities and minimize the financing needs of the County. Reserve funds offer liquidity which enhances the County's flexibility in addressing operating and capital requirements.

A summary of the 2015 budgeted activity, ending reserve fund balances and the purpose for each fund is summarized below.

Reserve Funds

December 31, 2015 estimated ending balance

	2014	Additions	Withdrawals	2015
WATER & SEWER FUND	6,619,100	3,473,882	(2,500,000)	7,592,982
OFFSITE/IN FILL LEVIES	(75,381)	12,000	-	(63,381)
BUILDINGS FUND	3,203,904	420,334	(80,000)	3,544,238
ADMINISTRATION EQUIPMENT FUND	499,817	108,324	(360,000)	248,141
VEHICLES, MACHINERY & EQUIPMENT FUND	10,007,298	1,340,083	(4,515,000)	6,832,381
LANDFILL FUND	208,280	18,450	-	226,730
LAND FUND	32,017	-	-	32,017
CASH IN LIEU FUND	1,097,305	30,000	-	1,127,305
RECREATION FUND	34,700	100,000	(134,700)	-
UNEXPENDED FUNDS	295,050	-	(150,000)	145,050
STABILIZATION FUND	36,181,711	-	-	36,181,711
Total	58,103,801	5,503,073	(7,739,700)	55,867,174

Water & Sewer Fund

Established to fund the rehabilitation or replacement costs of existing County water and sewer infrastructure when it reaches the end of its useful life. Funding is provided through an annual transfer. This fund helps meet the County's goal of limiting borrowing for replacing existing infrastructure.

Offsite/In Fill Levies

Established by Bylaw for undeveloped lands in hamlets to pay for part of the capital cost of providing water and sewer services. Funding is collected when the undeveloped lands is to be developed or subdivided as per rates set out by Bylaw.

Buildings Fund

Established to provide funds for the rehabilitation or replacement costs of existing County buildings, recreational facilities, and parks when they reach the end of their useful lives. Funding is provided through an annual transfer.

Administrative Equipment Fund

Established to provide funds for the rehabilitation or replacement costs of existing County administrative equipment when they reach the end of their useful lives. Funding is provided through an annual transfer.

Vehicles, Machinery & Equipment Fund

Established to provide funds for the scheduled replacement of existing vehicles, machinery, and equipment when they reach the end of their useful lives. Funding is provided through an annual transfer.

Landfill Fund

Established to fund the replacement cost of existing transfer site containers when they reach the end of their useful lives. Funding is provided through an annual transfer.

Land Fund

Established to fund the purchase or upgrade of County owned or long term leased lands. Funding is provided through the sale of County owned lands.

Cash in lieu Fund (Money in place of municipal reserve)

Established by Bylaw in which money is required to be provided in place of dedicating land as municipal reserve. Funding is collected from the owner of a parcel of land that is subject to a proposed subdivision as per rates set out by Bylaw. Cash in lieu funds can be used for a public park, public recreation area, or school authority purposes.

Recreation Fund

Established to assist community organizations with capital projects and major maintenance projects. Funding is provided through an annual transfer.

Unexpended Funds

Established to provide funds for specific programs and projects included in the budget but not completed by yearend in order to avoid double taxation on these items. The unspent portion of the annual budget pertaining to the specific program or project being carried forward must be approved by Council.

Stabilization Fund

Established to provide for unanticipated expenditures of a non-recurring nature and/or meet unexpected increases in costs.

00 - General Government

SERVICES AND PROGRAMS PROVIDED

Net municipal taxes are accounted for under the General Government function. This includes net taxes received on all assessment types and does not include the requisitions for the public and separate schools as well as the Cypress View Foundation.

BUDGET SUMMARY	
2015 Net Budget	(17,854,805)
2014 Net Budget	(15,897,234)
Budget Change	(1,957,571)
Change by %	12.31%

Included under this function:

- Penalties
- Investment Income, including portfolio interest and interest from loans provided
- Lease Revenue, including Road Allowances
- Other revenue, including annexation payments, dividend payments, sale of County land
- Oilwell Drilling Tax

Transfers to reserves are included under this function.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Property Taxes	15,136,220	15,419,808	19,739,541	23,226,794	3,487,253	17.67%
User fees and sale of goods	216,000	189,095	166,500	161,500	(5,000)	-3.00%
Government Transfers	329,956	4,525,252	4,200,000	7,641,000	3,441,000	81.93%
Penalties	50,000	107,278	60,000	60,000	-	0.00%
Investment Income	1,204,401	1,770,654	1,197,000	1,199,000	2,000	0.17%
Other Revenue	117,000	70,435	-	-	-	0.00%
Loans Provided - Principal	390,000	393,519	300,000	420,000	120,000	0.00%
	17,443,577	22,476,041	25,663,041	32,708,294	7,045,253	27.45%
Expenditures and Transfers by Object						
Debenture Commitment	101,000	100,971	107,000	653,098	546,098	510.37%
Transfers to Capital Fund	4,200,000	4,349,519	4,200,000	7,552,000	3,352,000	79.81%
Transfers to Reserves	2,213,274	2,675,675	5,458,807	6,648,391	1,189,584	21.79%
	6,514,274	7,126,165	9,765,807	14,853,489	5,087,682	52.10%
(Excess) of revenues and transfers over expenditures and transfer:	(10,929,303)	(15,349,876)	(15,897,234)	(17,854,805)	(1,957,571)	12.31%

11 - Legislative (Council)

SERVICES AND PROGRAMS PROVIDED

The Council and Committees section provides for the direct costs of operating Council and a variety of committees.

The geographic area encompassed by Cypress County consists of 9 electoral wards which are represented by one elected Councillor who must reside within the ward.

The term of office between elections has traditionally been three years, however, the October 21, 2013 election was the first held for what will now be four year terms.

The title for the Chief Elected Official for the County is "Reeve". That individual is elected by Council during the organizational meeting following the local election and on an annual basis thereafter. In addition to the election of the Reeve and Deputy Reeve, appointments to a number of Council committees also occurs during the annual organizational meeting. By virtue of their election as a Councillor, each member of Council also serves as a Fire Guardian and is a Commissioner for Oaths.

Attendance at Council meetings (twice a month) is required unless otherwise excused. Members of Council must also vote on all matters being considered by Council unless they have a clear conflict of interest.

Council is responsible for setting direction, establishing organizational priorities, approving policies and allocating resources through the annual budget approval process.

BUDGET SUMMARY	
2015 Net Budget	314,900
2014 Net Budget	303,900
Budget Change	11,000
Change by %	3.62%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
	-	-	-	-	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	180,000	186,744	190,000	201,000	11,000	5.79%
Contracted and general services	110,900	153,556	113,900	113,900	-	0.00%
	290,900	340,300	303,900	314,900	11,000	3.62%
(Excess) of revenues and transfers over expenditures and transfer:	290,900	340,300	303,900	314,900	11,000	3.62%

12-01 - Administration

SERVICES AND PROGRAMS PROVIDED

Administration is comprised of the Executive, Finance and Information & Technology (IT) departments.

The **Executive** is responsible for co-ordinating Council meeting agendas, providing recommendations on matters that Council direction is required on, assisting Council in the Strategic Planning process, initiating actions necessary for the implementation of strategic priorities that have been set by Council, other corporate initiatives such as service delivery and service standards, conducting elections, managing the information and privacy program and managing the corporate records program.

The **Finance** is responsible for the overall management of the financial affairs of the County including accounting, audit, budgeting, accounts payable, payroll administration, tax collection, managing debt, and managing grants.

The **IT** is responsible for creating and sustaining effective IT services and solutions for the County including the support and implementation of hardware and software projects and services.

BUDGET SUMMARY	
2015 Net Budget	1,893,440
2014 Net Budget	1,554,498
Budget Change	338,942
Change by %	21.80%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	13,200	22,122	19,200	20,200	1,000	0.00%
	13,200	22,122	19,200	20,200	1,000	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	606,000	655,286	751,000	1,095,000	344,000	45.81%
Contracted and general services	764,000	678,355	609,700	609,700	-	0.00%
Materials, goods, supplies and utilities	66,500	89,917	100,000	111,000	11,000	11.00%
Depreciation	42,046	42,046	53,017	37,959	(15,058)	-28.40%
Funded portion of Internal Transfers	55,683	81,317	59,981	59,981	-	0.00%
	1,534,229	1,546,921	1,573,698	1,913,640	339,942	21.60%
(Excess) of revenues and transfers over expenditures and transfer:	1,521,029	1,524,799	1,554,498	1,893,440	338,942	21.80%

12-06 - Assessment

SERVICES AND PROGRAMS PROVIDED

Assesment services determine property values for residential, farmland, commercial and industrial properties, and co-ordinates receiving values from the province for linear properties. Property values are reviewed on an annual basis. Assessment services also answers questions from ratepayers and responds to assessment appeals.

BUDGET SUMMARY	
2015 Net Budget	601,286
2014 Net Budget	556,586
Budget Change	44,700
Change by %	8.03%

KEY 2014 ACCOMPLISHMENTS

- Enhanced land evaluation models
- Implemented a five year rotation for oilfield property reinspections
- Assistant Assessor completed Demonstration Report (800 hours to complete)
- Twitter post "Tax Dollars Spent in 3 Ways" received the most Twitter activity of any County post
- Increased public awareness through improved communication

2015 KEY PRIORITIES

- Reinspect 20% of the County
- Increase communication with ratepayers through traditional means and social media
- Increase public education on assessments

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
	-	-	-	-	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	248,000	253,346	298,000	335,000	37,000	12.42%
Contracted and general services	96,335	106,274	109,260	114,960	5,700	5.22%
Purchases from other government	125,000	121,885	125,000	127,000	2,000	1.60%
Funded portion of Internal Transfers	22,583	27,505	24,326	24,326	-	0.00%
	491,918	509,010	556,586	601,286	44,700	8.03%
(Excess) of revenues and transfers over expenditures and transfer:						
	491,918	509,010	556,586	601,286	44,700	8.03%

23 & 24 & 25 - Fire & Emergency Management

SERVICES AND PROGRAMS PROVIDED

Fire and Emergency services play an important role in the development of a safe community. We play an important role in Business Continuity by providing protection and assurances where we can that we do not have large fires that can destroy homes, places of work and recreation areas for play. This is accomplished through 12 Fire Departments which are located throughout the County to aid in a quick delivery of response when the need arises.

BUDGET SUMMARY	
2015 Net Budget	1,283,749
2014 Net Budget	1,154,804
Budget Change	128,945
Change by %	11.17%

The County provides assistance (equipment, training, personal protective equipment) to the local fire departments , thus providing ratepayers an effective and affordable emergency service department and to meet Council's commitment to providing a safe environment in which our people can live, work, and play. Additionally, fire departments respond to vehicle collisions, vehicle rollovers, medical emergencies, traffic control, and hazardous material spills.

Fire Bans are implemented , from time to time, by restricting activities that have the potential to create issues during periods of dry and dangerous conditions. Fire Permits assist the County Fire Departments in knowing the locations of controlled fires and what is being burned.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	40,000	52,034	50,000	75,000	25,000	0.00%
Government Transfers	32,500	19,567	32,500	19,700	(12,800)	-39.38%
	72,500	71,601	82,500	94,700	12,200	14.79%
Expenditures and Transfers by Object						
Salaries, wages and benefits	65,000	122,091	82,000	138,100	56,100	68.41%
Contracted and general services	203,010	195,936	234,940	245,000	10,060	4.28%
Purchases from other government	453,000	421,142	450,000	463,000	13,000	2.89%
Materials, goods, supplies and utilities	92,617	170,218	146,700	171,000	24,300	16.56%
Grants to Individuals/Organizations	45,800	41,600	47,500	50,300	2,800	5.89%
Depreciation	207,096	223,502	233,715	264,741	31,026	13.28%
Funded portion of Internal Transfers	39,413	54,414	42,449	46,308	3,859	9.09%
	1,105,936	1,228,903	1,237,304	1,378,449	141,145	11.41%
(Excess) of revenues and transfers over expenditures and transfer:	1,033,436	1,157,302	1,154,804	1,283,749	128,945	11.17%

26 - Bylaw Enforcement

SERVICES AND PROGRAMS PROVIDED

ENFORCEMENT

Municipal Enforcement staff conduct regular patrols on all County roads, with special attention to hard surface roads and Provincial road enforcement includes Highway 1 through the Hamlet of Dunmore as authorized by the Solicitor General's office. Education and enforcement of County bylaws is a priority, focusing on noise, unsightly property and dog complaints. As well, provincial legislation and regulations, such as the Traffic Safety Act are enforced.

Currently the County employs one Community Peace Officer Level 1. Additionally, the County contracts with the Province for one RCMP member, as an enhanced officer, dedicated to Cypress County's needs.

EMERGENCY RESPONSE

In rare instances, when called upon, Municipal Enforcement staff respond to emergencies. This may include, but not limited to, motor vehicle collisions, grass fires, flood response and evacuation. The role of the officer is to provide traffic control however they may be called in for other purposes where other emergency services may not be available.

BUDGET SUMMARY	
2015 Net Budget	244,818
2014 Net Budget	234,318
Budget Change	10,500
Change by %	4.48%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	500	2,150	500	500	-	0.00%
Fines Issued	45,000	48,811	45,000	45,000	-	0.00%
	45,500	50,961	45,500	45,500	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	78,000	81,595	84,000	90,000	6,000	7.14%
Contracted and general services	26,500	20,396	28,000	28,000	-	0.00%
Purchases from other government	146,000	142,325	150,000	154,500	4,500	3.00%
Materials, goods, supplies and utilities	2,700	1,091	1,200	1,200	-	0.00%
Funded portion of Internal Transfers	8,214	17,927	16,618	16,618	-	0.00%
	261,414	263,334	279,818	290,318	10,500	3.75%
(Excess) of revenues and transfers over expenditures and transfer:	215,914	212,373	234,318	244,818	10,500	4.48%

31-01 - Common Services (Internal Transfer)

SERVICES AND PROGRAMS PROVIDED

The department is responsible for all buildings that County employees utilize. They deal with building maintenance, security programs, yard maintenance, mobile radio systems, and utility servicing for buildings.

BUDGET SUMMARY	
2015 Net Budget	-
2014 Net Budget	-
Budget Change	31,478
Change by %	4.04%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Funded portion of Internal Transfers	731,366	760,690	779,482	835,960	56,478	7.25%
	731,366	760,690	779,482	835,960	31,478	4.04%
Expenditures and Transfers by Object						
Salaries, wages and benefits	327,000	320,743	350,000	350,000	-	0.00%
Contracted and general services	171,250	202,386	171,850	191,850	20,000	11.64%
Materials, goods, supplies and utilities	107,127	102,740	108,500	108,500	-	0.00%
Depreciation	114,489	112,382	121,990	158,468	36,478	29.90%
Funded portion of Internal Transfers	11,500	22,439	27,142	27,142	-	0.00%
	731,366	760,690	779,482	835,960	56,478	7.25%
(Excess) of revenues and transfers over expenditures and transfer:	-	-	-	-	25,000	4.04%

31-01-001 - Health and Safety (Internal Transfer)

SERVICES AND PROGRAMS PROVIDED

Cypress County is committed to acting responsibly and protectively on health and safety issues with commitment to protect both people and property.

Health and Safety system is responsible for the development, implementation, maintenance and review of incident reports and investigations, emergency response plans, safe work practices and procedures, and training.

BUDGET SUMMARY	
2015 Net Budget	-
2014 Net Budget	-
Budget Change	31,478
Change by %	4.04%

KEY 2014 ACCOMPLISHMENTS

- H&S Systems - continuation of moving in a forward direction with the addition of the PPE programs and Emergency Response programs
- Loss time incidents - zero (0)
- Incident Rates - number of incidents has decreased from 2013 by 22%
- Reporting - number of near miss reports has increased
- H&S Committee - allows all employees a "voice" for comments, deficiencies, and improvements, as well as feeling part of the solution instead of being part of the problem; implemented

2015 KEY PRIORITIES

- Certificate of Recognition (COR) - internal completed in 2015, external completed in 2016 which can lower WCB premium by as much as 10%
- H&S Systems - continuous improvement in the system; more frequent inspections; finish safe work procedures
- Loss time incidents - zero (0)

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Funded portion of Internal Transfers	129,200	133,699	147,507	163,400	15,893	10.77%
	129,200	133,699	147,507	163,400	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	95,000	104,940	109,629	115,000	5,371	4.90%
Contracted and general services	23,200	13,533	23,200	29,700	6,500	28.02%
Materials, goods, supplies and utilities	9,500	9,953	9,500	13,500	4,000	42.11%
Funded portion of Internal Transfers	1,500	5,273	5,178	5,200	22	0.42%
	129,200	133,699	147,507	163,400	15,893	10.77%
(Excess) of revenues and transfers over expenditures and transfer:	-	-	-	-	15,893	4.04%

31-02 - Fleet Services (Internal Transfer)

SERVICES AND PROGRAMS PROVIDED

SMALL ENGINE SERVICE & REPAIRS

The Fleet Services Department provides servicing and repairs to small engines, such as weed trimmers, chainsaws, water pumps, fire equipment (40 pieces), rapid attack fire pumps (7), etc.

FLEET SERVICES & REPAIRS

The Fleet Services Department provides servicing and repairs to light duty fleet trucks. The County operates 36 fleet units and 10 fire fleet units classified as mid-size to full size fleet trucks. The primary purpose of this fleet is to transport operators and labourers to and from job sites, including supervisors. Where service men are not available or expertise of the manufacturer is required fleet units may be shipped out to the manufacturer's service shop.

HEAVY TRUCK SERVICING & REPAIRS

The Fleet Services Department provides servicing and repairs to heavy duty fleet trucks. The County operates 42 fleet units and 13 fire trucks classified as heavy trucks and range in size from 3 Ton to 6 Ton, and include the servicing of gravel trailers (pups and tri's), low bed equipment hauling trailers, 13 graders and construction equipment. During spring, summer and fall season the primary purpose of heavy duty fleet trucks is to transport aggregates from resource pits and stockpiles to road surfaces. In winter, these same trucks are equipped with plows, caluim, and sanding equipment.

BUDGET SUMMARY	
2015 Net Budget	-
2014 Net Budget	-
Budget Change	13,113
Change by %	0.56%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Funded portion of Internal Transfers	2,210,587	2,396,677	2,321,839	2,334,952	13,113	0.56%
	2,210,587	2,396,677	2,321,839	2,334,952	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	380,000	418,763	380,000	390,000	10,000	2.63%
Contracted and general services	425,000	542,315	450,000	400,000	(50,000)	-11.11%
Materials, goods, supplies and utilities	650,000	649,901	740,000	735,000	(5,000)	-0.68%
Depreciation	703,335	695,682	691,839	749,952	58,113	8.40%
Funded portion of Internal Transfers	52,252	90,016	60,000	60,000	-	0.00%
	2,210,587	2,396,677	2,321,839	2,334,952	13,113	0.56%
(Excess) of revenues and transfers over expenditures and transfer:						
	-	-	-	-	13,113	0.56%

32 - Public Works

SERVICES AND PROGRAMS PROVIDED

AGGREGATES & GRAVEL ROADS

The County owns and operates numerous resource pits throughout the County. Contract Operators and Trucks transport aggregates from resource pits to stockpiles, including the distribution of aggregates directly to gravel road surfaces.

BUDGET SUMMARY	
2015 Net Budget	13,575,871
2014 Net Budget	13,168,209
Budget Change	407,662
Change by %	3.10%

Crushing of resources is planned and carried out by retaining a crushing operator. By managing aggregates in this manner the County is able to address 600 kilometres of County gravel surfaced road annually, keeping the program manageable in size based on available resources, equipment and labour. This ensures road surfaces are addressed regularly based on classification (importance), based on need, and on manageable plan promoting conservation of resource for future use.

Road signage is another very important component, communicating the rules of the road to motorists. Regulatory, warning and information signage are present on each and every gravel road surface. Maintaining these are a priority in ensuring the motorist is aware in advance of upcoming road changes and hazards. In addition to these types of signs, County staff will temporarily erect Construction signage as warning devices to motorists where road maintenance and repair work is in progress.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Special Levies	111,000	112,700	111,000	110,800	(200)	-0.18%
User fees and sale of goods	26,000	88,884	46,000	46,000	-	0.00%
Government Transfers		50,000	-	-	-	0.00%
Transfers	-	34,524	-	150,000	150,000	0.00%
	137,000	286,108	157,000	306,800	149,800	95.41%
Expenditures and Transfers by Object						
Salaries, wages and benefits	1,781,000	1,673,241	1,896,000	1,941,000	45,000	2.37%
Contracted and general services	3,014,300	2,326,116	3,050,300	3,175,300	125,000	4.10%
Materials, goods, supplies and utilitie	2,660,100	2,178,001	2,626,500	2,790,500	164,000	6.24%
Transfers to Capital Fund	448,059	-	-	173,000	173,000	0.00%
Depreciation	3,220,129	2,995,147	3,139,256	3,108,115	(31,141)	-0.99%
Funded portion of Internal Transfers	2,512,105	2,613,291	2,613,153	2,694,756	81,603	3.12%
	13,635,693	11,785,796	13,325,209	13,882,671	557,462	4.18%
(Excess) of revenues and transfers over expenditures and transfer:	13,498,693	11,499,688	13,168,209	13,575,871	407,662	3.10%

PAVED ROADS

The County has nearly 65 kilometres of paved surface roads. Within 2015, it is hoped to have a 10 Year Paving Plan. Annually paved roads surfaces require regular maintenance to ensure the safety of the motoring public, as well as preservation of paved surfaces to maximize the original investment.

Annual crack sealing is performed to ensure moisture does not enter the road base, prematurely degrading the road surface which can escalate annual maintenance costs.

Pothole repairs are limited due to the average age of our pavement. Typically, potholes become more frequent as pavement ages and more so where proactive preventative maintenance such as crack sealing is not administered.

Line painting is completed annually and serves as a communication device to motorists of the road. Line painting of County paved roads meets Alberta Transportation specifications.

Highway signage is another very important component in communicating paved surface changes ahead. Regulatory, warning, and information signage are present on each paved road surface. Maintaining these are a priority in ensuring the motorist is aware of the rules of the road. In addition to these types of signs, County staff will temporarily erect Construction signage as warning devices to motorists where road maintenance and repair work is in progress.

Paved surfaces have much less regular maintenance than gravel surfaces in the spring, summer and fall seasons. However, during the winter season paved surfaces require above average attention as higher motor vehicle speeds and reduced traction due to the smooth paved surface require plowing and sanding for snow and ice control.

BRIDGES

The County has the responsibility for the maintenance and replacement of 204 bridges and bridge size culverts throughout the region. In recent years, municipalities have the sole responsibility for annual inspections and found deficiencies repairs. The County carries out repair work with in house staff except where a professional or specialized service is required. For bridge replacements, a professional engineering firm is retained for engineering, contract, and construction management of the project.

41 - Water

SERVICES AND PROGRAMS PROVIDED

Potable water is available in all County hamlets and County staff oversee the day-to-day operations of water treatment and distribution.

Water for Dunmore, Desert Blume, Seven Persons and Veinerville originates from the South Saskatchewan River and is delivered to the County from the City of Medicine Hat. Water for Hilda and Schuler also comes from the South Saskatchewan River and is delivered as raw water from the Hilda Water Pipeline Co-op. The treatment plant in Hilda serves both hamlets. A similar arrangement is found in Suffield, where water is delivered from CFB Suffield.

In 2014, Cypress County has undertaken a massive project being the Dunmore/Irvine/Walsh Regional Water Pipeline and transmission of treated water from the City of Medicine Hat Treatment Plant to the rural communities of Irvine and Walsh. The project should be completed in 2015.

BUDGET SUMMARY	
2015 Net Budget	2,227,892
2014 Net Budget	1,794,354
Budget Change	433,538
Change by %	24.16%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Special Levies	122,175	121,850	104,700	98,770	(5,930)	-5.66%
User fees and sale of goods	760,300	814,037	843,200	898,200	55,000	6.52%
	882,475	935,887	947,900	996,970	49,070	5.18%
Expenditures and Transfers by Object						
Salaries, wages and benefits	496,700	450,121	492,600	551,300	58,700	11.92%
Contracted and general services	324,185	277,781	442,000	431,600	(10,400)	-2.35%
Purchases from other government	513,500	423,125	526,000	543,050	17,050	3.24%
Materials, goods, supplies and utilities	161,110	148,086	154,150	160,200	6,050	3.92%
Interest on long-term debt	5,400	5,260	2,900	334,000	331,100	11417.24%
Depreciation	880,793	880,793	971,953	1,052,061	80,108	8.24%
Funded portion of Internal Transfers	182,261	125,301	152,651	152,651	-	0.00%
	2,563,949	2,310,467	2,742,254	3,224,862	482,608	17.60%
(Excess) of revenues and transfers over expenditures and transfer:	1,681,474	1,374,580	1,794,354	2,227,892	433,538	24.16%

42 - Sewer

SERVICES AND PROGRAMS PROVIDED

Sanitary sewer systems operate in all hamlets except Walsh and Dunmore. These systems use a lagoon treatment system with aerobic and anaerobic cells, evaporation ponds, followed by discharge of treated effluent into the natural water system and County staff oversee the day-to-day operations of sanitary sewer collection and treatment..

BUDGET SUMMARY	
2015 Net Budget	248,599
2014 Net Budget	304,246
Budget Change	(55,647)
Change by %	-18.29%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Special Levies	3,500	3,435	-	-	-	0.00%
User fees and sale of goods	215,500	230,505	242,000	273,000	31,000	12.81%
	219,000	233,940	242,000	273,000	31,000	12.81%
Expenditures and Transfers by Object						
Salaries, wages and benefits	63,400	51,376	52,700	62,500	9,800	18.60%
Contracted and general services	118,800	88,886	190,550	160,550	(30,000)	-15.74%
Purchases from other government	50,000	43,903	50,000	50,000	-	0.00%
Materials, goods, supplies and utilities	23,000	14,392	15,300	13,900	(1,400)	-9.15%
Interest on long-term debt	7,200	7,216	3,700	-	(3,700)	-100.00%
Depreciation	158,025	151,831	216,570	217,223	653	0.30%
Funded portion of Internal Transfers	19,110	10,786	17,426	17,426	-	0.00%
	439,535	368,390	546,246	521,599	(24,647)	-4.51%
(Excess) of revenues and transfers over expenditures and transfer:	220,535	134,450	304,246	248,599	(55,647)	-18.29%

43 - Waste Management

SERVICES AND PROGRAMS PROVIDED

The County is a regional partner in the Redcliff Cypress Regional Waste Management Authority (RCRWMA). The County pays a proportionate share of the operating expenses.

The County has eight transfer site locations in which residents can dispose of their household garbage. Additionally, the Hamlets of Desert Blume and Irvine have residential door collection of garbage

BUDGET SUMMARY	
2015 Net Budget	637,619
2014 Net Budget	576,219
Budget Change	61,400
Change by %	10.66%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	41,100	45,705	47,450	47,450	-	0.00%
	41,100	45,705	47,450	47,450	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	69,000	52,976	69,000	83,400	14,400	20.87%
Contracted and general services	407,000	465,027	458,000	505,000	47,000	10.26%
Materials, goods, supplies and utilities	-	-	-	-	-	0.00%
Depreciation	16,238	16,237	16,238	16,238	-	0.00%
Funded portion of Internal Transfers	54,611	90,551	80,431	80,431	-	0.00%
	546,849	624,791	623,669	685,069	61,400	9.84%
(Excess) of revenues and transfers over expenditures and transfer:	505,749	579,086	576,219	637,619	61,400	10.66%

61 - Planning and Development

SERVICES AND PROGRAMS PROVIDED

The primary service of the Planning and Development Department is to provide direction and assistance to landowners about what they can do on their land, how to build on their land, and how County land use policies may affect them. We help people navigate the process to obtain development permits, complete land use amendments, and subdivision applications, and any other issues that relate to land development.

BUDGET SUMMARY	
2015 Net Budget	757,512
2014 Net Budget	504,512
Budget Change	253,000
Change by %	50.15%

KEY 2014 ACCOMPLISHMENTS

- Schuler CPR lands - transfer CPR land that lie between Schuler and the County border to adjacent landowners; in progress
- Land Use Bylaw - Subdivision eligibility requirements updated
- Planner completed the Applied Land Use Planning Certification program and Certified Local Government Managers (CLGM) program

2015 KEY PRIORITIES

- Review of the Inter-municipal Development Plan (IDP) with partners
- Resolve site coverage increase in residential districts
- Review of the Land Use Bylaw (LUB) regulations
- Resolve the stormwater management plan for Dunmore

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Licenses and permits	27,000	38,576	27,000	27,000	-	0.00%
User fees and sale of goods	10,000	19,920	13,000	13,000	-	0.00%
Other Revenue	24,250	92,898	42,000	42,000	-	0.00%
	61,250	151,394	82,000	82,000	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	384,000	407,187	440,000	471,000	31,000	7.05%
Contracted and general services	209,500	73,405	67,500	289,500	222,000	328.89%
Materials, goods, supplies and utilities	-	-	-	-	-	0.00%
Transfers to Reserves	24,000	110,134	42,000	42,000	-	0.00%
Funded portion of Internal Transfers	30,516	45,116	37,012	37,012	-	0.00%
	648,016	635,842	586,512	839,512	253,000	43.14%
(Excess) of revenues and transfers over expenditures and transfer:	586,766	484,448	504,512	757,512	253,000	50.15%

62 - Family & Community Support Services (FCSS)

SERVICES AND PROGRAMS PROVIDED

Family and Community Support Services (FCSS) are locally driven preventative social initiatives that enhance the well being of children, families, individuals, and communities.

Partnering with a number of local agencies, counseling and skill building is offered to students, adults, and families. Partners include, but not limited to, McMan Youth, Family & Community Services, Medicine Hat Family Services, and the family school liason workers in the Prairie Rose School Division.

Cypress County provides a program designed to subsidize transportation costs for residents with special needs. The program pays 50% of the fare to allow residents to travel from their home into the City of Medicine Hat or Town of Redcliff to obtain services and return home.

BUDGET SUMMARY	
2015 Net Budget	72,415
2014 Net Budget	67,275
Budget Change	5,140
Change by %	7.64%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
Government Transfers	154,425	154,425	154,425	154,425	-	0.00%
	154,425	154,425	154,425	154,425	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	14,600	10,800	15,600	16,600	1,000	6.41%
Contracted and general services	9,000	2,996	8,700	8,700	-	0.00%
Grants to Individuals/Organizations	201,900	183,555	197,400	201,540	4,140	2.10%
	225,500	197,351	221,700	226,840	5,140	2.32%
(Excess) of revenues and transfers over expenditures and transfer:	71,075	42,926	67,275	72,415	5,140	7.64%

63 - Agricultural Services (ASB)

SERVICES AND PROGRAMS PROVIDED

WEED INSPECTION & CONTROL

Maintaining a viable agricultural land base is the ultimate goal behind monitoring and controlling noxious and prohibited noxious weeds within the 3.3 million acres that make up the County. Through this program, partially funded through the Agricultural Service Board grant, the County encourages landowners and leaseholders to reduce the impact of regulated weeds on the lands they manage.

Under the Weed Control Act ASB must ensure that noxious weeds do not spread and that prohibited noxious weeds are destroyed. Significant time is invested spraying weeds on County owned property, roads and rights of ways.

The County employs 4 seasonal Weed Inspectors to manage close to 20 known weed infestations that are mapped and recorded. Weed Inspectors share best management farming practices with producers to reduce the impact of weeds in the County.

BUDGET SUMMARY	
2015 Net Budget	341,442
2014 Net Budget	346,542
Budget Change	(5,100)
Change by %	-1.47%

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	30,500	33,454	30,000	30,000	-	0.00%
Government Transfers	210,280	238,773	189,880	192,880	3,000	1.58%
Other revenue	-	-	-	-	-	-
	240,780	272,227	219,880	222,880	3,000	1.36%
Expenditures and Transfers by Object						
Salaries, wages and benefits	261,300	267,829	302,850	306,850	4,000	1.32%
Contracted and general services	96,700	74,020	115,150	112,300	(2,850)	-2.48%
Materials, goods, supplies and utilities	71,200	90,552	69,900	66,750	(3,150)	-4.51%
Grants to Individuals/Organizations	2,500	2,500	2,500	2,500	-	0.00%
Funded portion of Internal Transfers	53,890	52,742	76,022	75,922	(100)	-0.13%
	485,590	487,643	566,422	564,322	(2,100)	-0.37%
(Excess) of revenues and transfers over expenditures and transfer:	244,810	215,416	346,542	341,442	(5,100)	(0)

KEY 2014 ACCOMPLISHMENTS

- Successfully completed all road side spraying (1/3 of the County)
- Reinfestation of rats at the City Landfill was dealt with in a swift manner
- Controlled multiple weed infestation sites
- Worked with landowners and industry to educate and gain compliance under the Weed Control Act

2015 KEY PRIORITIES

- Focus on education and control activities on landowners with expanding populations of weeds
- Complete thorough inspections throughout the County to look for new infestations
- Increase public relations and education efforts to streamline the weed inspection process and have all parties on the same page in terms of proper weed control
- Continue road side spraying, as a high priority

PEST INSPECTION

Monitoring for pests under the Agricultural Pests Act is completed through surveys and inspections are performed in response to reports from ratepayers.

Rat, gopher, coyote control and insect monitoring is included here. ASB investigates all rat sightings and where an infestation is confirmed control measures are put in place to keep Alberta rat free. When gopher infestation occurs, ASB recommends practice changes to the landowner, provides education on proper gopher control methods and as a last resort will use poisons to control these nuisances.

Educational materials are provided to ratepayers and industry partners on the damaging effects pests can have on producers as well as best management practices to mitigate infestations. Communication is the key with meetings being held as needed and fielding several phone calls on the subject.

ASB administers the Deadstock Removal Assistance Program to encourage producers to take proactive steps to reduce the presence of coyotes in areas where livestock is raised. The County will reimburse 50% of the total cost for rendering truck services. As a last resort poison is available, to deal with problem coyotes, when predation is confirmed.

SOIL CONSERVATION PROGRAMS

ASB administers the Soil Conservation Act within the County. It is our duty to keep the soil in the field that it belongs too. This program has been encouraging the adoption of zero and minimal till farming which has drastically reduced the time commitment required in this area. Drills are available for rent to support no till farming.

OTHER AWARDS

ASB nominates a farm family for the Calgary Stampede Farm Family awards each year. This program is well received by the nominees and helps create a positive image for the hard working farmers in our region. This family receives further recognition at the Medicine Hat Stampede, as the Cypress County Farm Family of the year.

ASB administers a bursary program to encourage local high school students to choose a career in agriculture and a 4-H Grant to financially assist Southeast Alberta district 4-H clubs.

69 - Tourism and Economic Development

SERVICES AND PROGRAMS PROVIDED

The County has memberships to Canadian Badlands, Ports-to-Plains Alliance, Palliser Economic Partnership, Economic Development Alliance and Entre-Corp whose primary focus is to foster the development of tourism and economic growth within Cypress County and/or Southeast Alberta.

BUDGET SUMMARY	
2015 Net Budget	71,200
2014 Net Budget	70,900
Budget Change	300
Change by %	0.42%

By participating in these organizations, Cypress County hopes that there will be an increase of economic development in the County, such as generation of employment through business retention and expansion and to encourage tourism by becoming a tourist destination region.

Places to visit include Cypress Hills Interprovincial Park, Red Rock Coulee, the Prairie Memories Museum, Constable Graburn Memorial Cairn, Red Coat Trail and many fishing reservoirs and lakes.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
	-	-	-	-	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	12,200	6,666	9,400	9,700	300	3.19%
Contracted and general services	151,550	3,046	6,500	6,500	-	0.00%
Grants to Individuals/Organizations	55,000	54,105	55,000	55,000	-	0.00%
	218,750	63,817	70,900	71,200	300	0.42%
(Excess) of revenues and transfers over expenditures and transfer:	218,750	63,817	70,900	71,200	300	0.42%

71 - Recreation

SERVICES AND PROGRAMS PROVIDED

Recreation services within Cypress County are provided through various agreements. They include joint agreements between the County and Town of Redcliff and situations where recreation funds are allocated to various recreation service providers and community organizations.

BUDGET SUMMARY	
2015 Net Budget	314,169
2014 Net Budget	273,099
Budget Change	41,070
Change by %	15.04%

Funding allocated for recreation is \$35 per capita with the Recreation Board approving the allocation of funds for recreation or community facilities which can be utilized to offset operating and capital costs for these facilities.

Additionally, a Summer Games Co-ordinator is hired seasonally each year to assist in the coordination of participation of Cypress County residents in the Southern Alberta summer games.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	700	1,565	700	700	-	0.00%
	700	1,565	700	700	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	8,000	6,685	8,000	8,000	-	0.00%
Contracted and general services	228,710	8,271	7,000	7,000	-	0.00%
Grants to Individuals/Organizations	7,000	253,918	243,710	284,780	41,070	16.85%
Funded portion of Internal Transfers	14,210	16,042	15,089	15,089	-	0.00%
	257,920	284,916	273,799	314,869	41,070	15.00%
(Excess) of revenues and transfers over expenditures and transfer:	257,220	283,351	273,099	314,169	41,070	15.04%

72 - Parks & Programs

SANDY POINT CAMPGROUND

The park has been in operation since the early 1980's. It is located 100 kilometres northeast of Medicine Hat on Highway 41 along the South Saskatchewan River. The park has pull-through sites, playground, non-potable water, pit toilets, fire pits with free firewood, and a day use area.

BUDGET SUMMARY	
2015 Net Budget	218,847
2014 Net Budget	293,085
Budget Change	(74,238)
Change by %	-25.33%

CAVAN LAKE CAMPGROUND

The park has been a popular uncontrolled local fishing and boating area since the early 1950's. The County took over the operation of the campground in the mid 1990's. It is located 18 kilometres east of Medicine Hat on Highway 1, then 5.5 kilometres south on Range Road 40. Cavan Lake is an irrigation reservoir supplied with water from spring runoff out of the Cypress Hills. The park has 78 sites (44 with 30 amp power), fire pits with free firewood, playground, and horseshoe pits, toilets (no sani-dump), non-potable water, and day-use area. Seasonal users occupy approximately 50% of the sites.

Power was added to 16 sites in 2008 and 24 pull through sites were added in 2013 (10 with power). In 2014, an irrigation system was installed and new trees were planted.

PARKS AND RECREATION

In most cases around the County, recreation and community facilities are operated and maintained by third parties. This includes Community Halls, Arenas, and Curling Rinks. The County ensures, on an annual basis, for insurance reasons, that gas burning appliances are inspected to ensure the safety of the public.

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
User fees and sale of goods	40,000	54,944	65,000	65,000	-	0.00%
Government Transfers	16,000	4,000	-	-	-	0.00%
	56,000	58,944	65,000	65,000	-	0.00%
Expenditures and Transfers by Object						
Salaries, wages and benefits	29,920	16,079	16,000	16,000	-	0.00%
Contracted and general services	110,050	94,932	69,300	115,300	46,000	66.38%
Materials, goods, supplies and utilities	12,400	38,934	17,900	17,900	-	0.00%
Transfers to Capital Fund	-	-	123,700	-	(123,700)	-100.00%
Depreciation	103,600	103,990	109,735	113,197	3,462	3.15%
Funded portion of Internal Transfers	13,405	21,336	21,450	21,450	-	0.00%
	269,375	275,271	358,085	283,847	(74,238)	-20.73%
(Excess) of revenues and transfers over expenditures and transfer:	213,375	216,327	293,085	218,847	(74,238)	-25.33%

74 - Library & Culture

SERVICES AND PROGRAMS PROVIDED

Library services throughout Cypress County are provided through the Shortgrass Library System which is a separate not-for-profit entity whose Board members are appointed by each member municipality. The Board consists of twelve trustees who have the key role of providing advice on policy and other matters in order to increase the effectiveness and efficiency of the library system operation.

BUDGET SUMMARY	
2015 Net Budget	769,000
2014 Net Budget	56,000
Budget Change	713,000
Change by %	1273.21%

Shortgrass Library System provides quality library support services to member municipalities and partners and service school-based libraries belonging to Medicine Hat School District No 76 and Prairie Rose School Division #8 and services to public libraries (12).

	2013 Budget	2013 Actual	2014 Budget	2015 Budget	\$chg/15	%chg/15
Revenues and Transfers by Object						
	-	-	-	-	-	0.00%
Expenditures and Transfers by Object						
Grants to Individuals/Organizations	-	-	-	700,000	700,000	0.00%
Grants to Individuals/Organizations	56,000	55,359	56,000	69,000	13,000	23.21%
	56,000	55,359	56,000	769,000	13,000	1273.21%
(Excess) of revenues and transfers over expenditures and transfer:	56,000	55,359	56,000	769,000	13,000	1273.21%

**CYPRESS COUNTY
2015 BUDGET
CAPITAL**

*FINAL APPROVED -
2014-12-16*

Cypress County 2015 Budget - CAPITAL

PROPOSALS - Summary

	EXPENDITURE Cost	FUNDING		
		Operating	Grants	Reserve
Administration	\$360,000	-	-	\$360,000
Fire Services	\$515,000	-	-	\$515,000
Facilities	\$80,000	-	-	\$80,000
Equipment & Vehicles	\$4,060,000			\$4,060,000
Roads	\$1,605,000	\$173,000	\$1,052,000	\$380,000
Utilities	\$9,000,000	-	\$6,500,000	\$2,500,000
Recreation	-	-	-	-
TOTAL	\$15,620,000			\$15,620,000

GRANTS - Summary

Expected Grant Funds for 2015	MSI	BMTG	Gas Tax	Water For Life	TOTAL
	\$4,200,000	\$660,000	\$392,000	\$2,300,000	\$7,552,000
Expected Use:					
Roads		\$660,000	\$392,000		
Utilities	\$4,200,000			\$2,300,000	\$7,552,000

CAPITAL RESERVES (Infrastructure) - Summary

	2014 Ending Balance	2015 Transfers Ins	2015 Expenditures	2015 Ending Balance
Water & Sewer	\$6,619,100	\$3,473,882	(\$2,500,000)	\$7,592,982
Buildings	\$3,203,904	\$420,334	(\$80,000)	\$3,544,238
Equipment - Admin	\$499,817	\$108,324	(\$360,000)	\$248,141
Vehicles, Machinery & Equip	\$10,007,298	\$1,340,083	(\$4,515,000)	\$6,832,381
Landfill	\$208,280	\$18,450	-	\$226,730
General Land	\$32,017	-	-	\$32,017
Recreation	34,700	\$100,000	(\$134,700)	-
TOTAL	\$20,605,116	\$5,461,073	(\$7,589,700)	\$18,476,489

PROPOSALS - Administration

❖ Proposals for Additions

- None

❖ Proposals for Replacements

- **Municipal Accounting Software**
- **Server(s)**
- **Software**
- **File & Record Management**

<u>Cost</u>
\$149,000
\$75,000
\$86,000
\$50,000

<u>Funding</u>
Reserves
Reserves
Reserves
Reserves

❖ Proposals for Enhancements/Upgrades

- None

❖ Projects Carried Over from Previous Years

- None

PROPOSALS - Fire

❖ Proposals for Additions

- None

❖ Proposals for Replacements

- | | <u>Cost</u> | <u>Funding</u> |
|---------------------------|-------------|----------------|
| ▪ Pumper - Dunmore | \$500,000 | Reserves |
- Fire trucks have a life expectancy of 20 years. The Dunmore Fire Truck is 33 years old and does not meet current fire services standards. The truck is utilized as a spare fire truck and replaces the first line pumpers when they are out of service. - Endorsed by FSB on October 16th, 2014.*

❖ Proposals for Enhancements/Upgrades

- | | <u>Cost</u> | <u>Funding</u> |
|--|-------------|----------------|
| ▪ Toolshed - Seven Persons Rescue Truck | \$15,000 | Reserves |
- A toolshed style truck mounted canopy will be installed to protect rescue equipment, that is currently being stored in the open truck box, and will allow for consolidation of equipment into one vehicle. - Endorsed by FSB on October 16th, 2014*

❖ Projects Carried Over from Previous Years

- None

PROPOSALS - Facilities:

	<u>Cost</u>	<u>Funding</u>
❖ <u>Proposals for Additions</u>		
▪ New offices x 3	\$80,000	Reserves
❖ <u>Proposals for Replacements</u>		
▪ None		
❖ <u>Proposals for Enhancements/Upgrades</u>		
▪ None		
❖ <u>Projects Carried Over from Previous Years</u>		
▪ None		

PROPOSALS - Equipment & Vehicles

❖ Proposals for Additions

- None

❖ Proposals for Replacements

- **Capital Plan Replacment**
Approved on Ocotber 21st, 2014

Cost
\$4,060,000

Funding
Reserves

❖ Proposals for Enhancements/Upgrades

- None

❖ Projects Carried Over from Previous Years

- None

PROPOSALS - Roads

- ❖ Proposals for Additions
 - None

- | | | |
|---|-------------|--------------------|
| ❖ <u>Proposals for Replacements</u> | <u>Cost</u> | <u>Funding</u> |
| ▪ Sidewalks | \$150,000 | Operating |
| ▪ Unallocated Costs | \$100,000 | Operating & Grants |
| <i>Council recommended to proceed with the projects on October 9th, 2014.</i> | | |

- | | | |
|---|-------------|----------------|
| ❖ <u>Proposals for Enhancements/Upgrades</u> | <u>Cost</u> | <u>Funding</u> |
| ▪ 2nd Avenue (Dunmore) Paved | \$50,000 | Grants |
| ▪ Range Road 102 - 0.8 Kms south of Twp Rd 192 | \$100,000 | Grants |
| ▪ Range Road 62 - Btw Twp Rd 142 & 143 | \$150,000 | Grants |
| ▪ Range Road 54 - Btw Twp Rd 84 & 90 | \$150,000 | Grants |
| ▪ Township Road 130 - Btw Rge Rd 51 & 53 | \$225,000 | Grants |
| ▪ Township Road 160 - Btw Rge Rd 11 & 13 | \$300,000 | Grants |
| <i>Council recommended to proceed with the projects on October 9th, 2014.</i> | | |

- | | | |
|---|-------------|----------------|
| ❖ <u>Projects Carried Over from Previous Years</u> | <u>Cost</u> | <u>Funding</u> |
| ▪ Township Road 122 - Btw Rge Rd 64 & 70 | \$300,000 | Grant Reserves |
| <i>Council recommended to proceed with the projects on October 9th, 2014.</i> | | |
| ▪ Township Road 84 | \$50,000 | Grant Reserves |
| ▪ Township Road 160 - Btw Rge Rd 31 & 33 | \$20,000 | Grant Reserves |
| ▪ Township Road 170 - Btw Rge Rd 23 & 24 | \$10,000 | Grant Reserves |

PROPOSALS - Utilities

- ❖ Proposals for Additions
 - None

- ❖ Proposals for Replacements
 - None

- ❖ Proposals for Enhancements/Upgrades
 - None

- ❖ Projects Carried Over from Previous Years

	<u>Cost</u>	<u>Funding</u>
▪ Regional Water Line:	\$9,000,000	Grants & Reserves
Dunmore to Irvine to Walsh		
<i>Council committed to the construction of the Regional Water Line at the October 29th, 2013 Council meeting.</i>		

PROPOSALS - Recreation

- ❖ Proposals for Additions
 - None

- ❖ Proposals for Replacements
 - None

- ❖ Proposals for Enhancements/Upgrades
 - None

- ❖ Projects Carried Over from Previous Years
 - None